



EUROPEAN
ENERGY

INVESTOR PRESENTATION

FULL YEAR 2022

MARCH 1, 2023

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Agenda

1. Highlights
2. Market trends and outlook
3. Business update
4. Financials
5. Q&A
6. Appendix
 - *Business model*
 - *Geographical presence*
 - *Detailed financial statements*

Jens-Peter Zink
Deputy CEO

With European Energy
since 2005



Jonny Thorsted
Chief Financial Officer

With European Energy
since 2012

1 Highlights

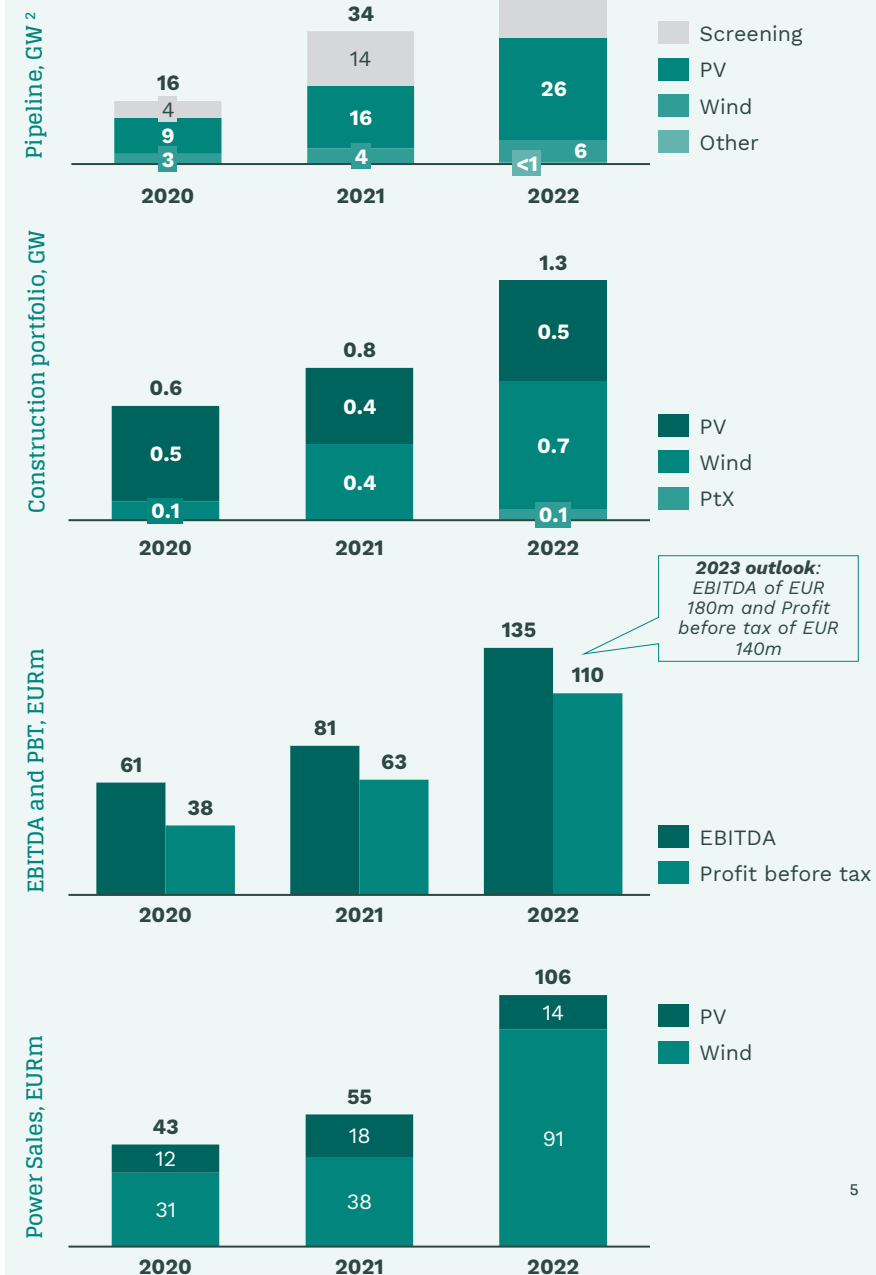


Wind,
Telšiai,
Lithuania
120 MW

European Energy

- A robust business model for the future

- European Energy achieved **+60% business growth**¹ in a turbulent year
- **2022 financial outlook achieved:** EBITDA of EUR 135m, Profit before tax of EUR 110m despite challenging market circumstances. **2023 outlook with continued strong growth:** EBITDA of EUR 180m (+33%) and Profit before tax of EUR 140m (+27%)
- **From 2021 to 2022, European Energy almost quintupled the connection of new green energy** capacity from 133 MW to 655 MW. Expansion into new markets: **8 new offices** opened in 6 countries bringing the total number of offices up to 23 in 18 different countries
- **The project pipeline has broken records**, growing from 34 GW to 61 GW during 2022.
- **The construction portfolio increased by approx. 60%** from 2021 to 2022 and is expected to continue its growth
- **Power-to-X proves future potential** with construction activities on two sites, with the site in southern DK being **the world's largest**
- The **number of employees expanded to 550** by the end of 2022 from 343 by the end of 2021
- European Energy **achieved +EUR 100m in power sales** for the first time in history



Notes: 1) Measured on EBITDA, Profit before tax and FTE, 2) Total Pipeline, e.g., incl. construction portfolio

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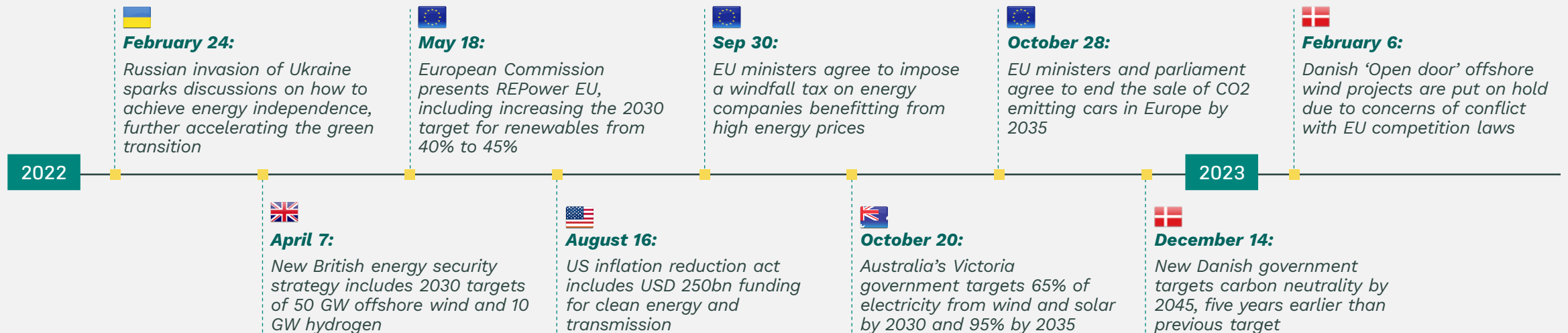
Market trends and outlook

A photograph of a man carrying a young child on his shoulders. They are in a field of tall grass. In the background, a large white wind turbine is visible against a bright, sunny sky. A colorful pinwheel is attached to the man's shoulder.

Wind,
Grzmiaca,
Lithuania
6 MW

Increasing political attention on renewable energy

- **Increasing and strong political support** for faster energy transition on back of Russian aggression towards Ukraine and wish to achieve energy independence.
- Somewhat counterbalanced by political attempts to reduce the impact of higher energy prices on consumers and businesses through **wind fall profit taxes** and potentially other structural initiatives
- Though the above can result in a broad range of outcomes, **we are confident of a continued supportive regulative framework** for the green transition



Demand for renewable electricity is expected to grow significantly

Companies are driving the energy transition through industry initiatives

RE100

- **Over 380 companies** with a minimum annual consumption of 100 GWh have committed to targeting 100% renewable electricity consumption by joining the RE100
- In 2022, members accounted for **1.5% of global annual electricity consumption** (376 TWh)
- Since 2021, 58% of new members in RE100 have come from Asia-Pacific. 2022 saw the addition of **Samsung, the second-largest electricity consumer** in the RE100 group (only surpassed by Walmart)

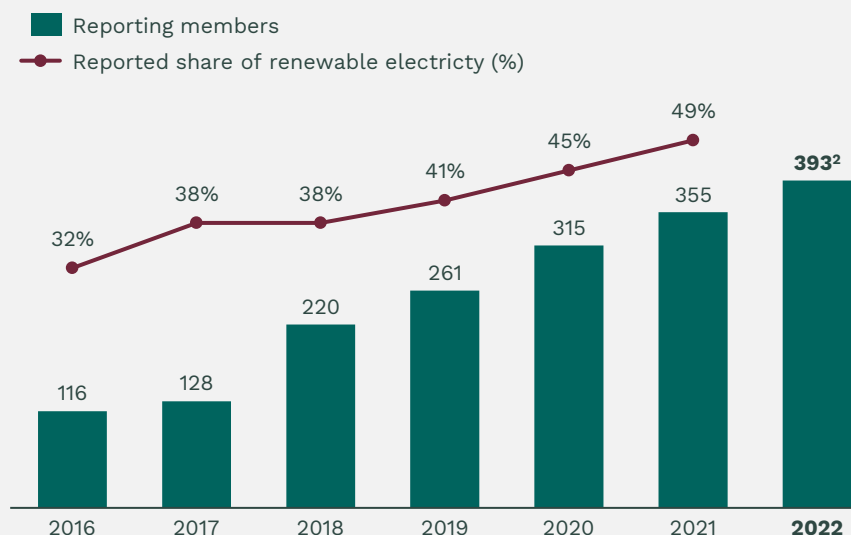
Glasgow Financial Alliance for Net Zero (GFANZ)

- **Seven sectoral alliances within the financial community** committed to accelerating and mainstreaming the decarbonization of the world economy and **reaching net zero emissions by 2050**
- Launched in 2021 at COP26 in Glasgow with 160 members, a number that has increased to **550 members** by November 2022
- Members set interim science-based targets for 2025 or 2030 with a focus on both financing and enabling climate solutions, and phasing out the financing of high-emitting assets

Other industry developments

- **35 methanol-fueled tonnage ships** were ordered in 2022, bringing the total to 82. Over a third of ships ordered in 2022 were dual-fuel
- Ship orders are being made in parallel with partnerships and agreements on the **supply of methanol from energy companies** (incl. European Energy)

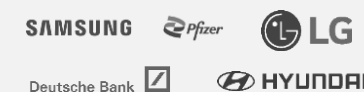
RE100 membership development



Notable gold members¹:



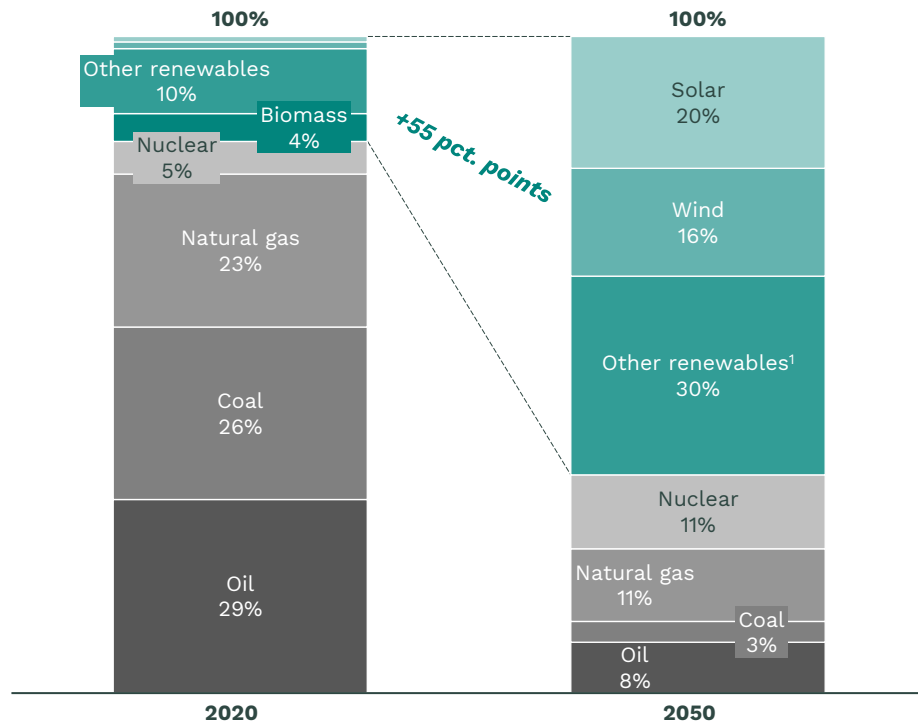
Notable new members in 2022:



Reaching net zero by 2050 requires industrial transitions

Reaching new zero requires renewables to make up 67% of total energy supply by 2050

Global energy supply



Net zero requires a transition plan in each industry

CO2 emissions
by industry
2020: 33,467 Mt

Industrial milestones
required to reach net zero

Key industry themes

Electricity and heat 45%	<ul style="list-style-type: none"> Annual new wind and solar capacity of 1,020 GW by 2030 850 GW of low-carbon hydrogen electrolyzers by 2030 90% of electricity generation from renewables, 70% from wind and solar, by 2050 	<ul style="list-style-type: none"> Energy independence Bringing down LCOE Mitigating intermittency through PtX and demand-side response
Industry (manufacturing) 25%	<ul style="list-style-type: none"> More than 90% of heavy industrial production is low-emissions by 2050 	<ul style="list-style-type: none"> Demonstrating large-scale potential of CO2-neutral production methods, for example green steel, cement and chemicals
Transport 21%	<ul style="list-style-type: none"> 0% of cars sold are ICE by 2030 50% of fuels used in aviation are low-emissions by 2040 	<ul style="list-style-type: none"> Replacing ICEs with electric or fuel cell vehicles Low-emission aviation fuel Methanol- and ammonia fueled ships
Buildings 9%	<ul style="list-style-type: none"> More than 85% of buildings are zero-carbon-ready by 2050 	<ul style="list-style-type: none"> Replacing fossil fuel boilers with heat pumps

Significant increase in key financial ratios and market volatility

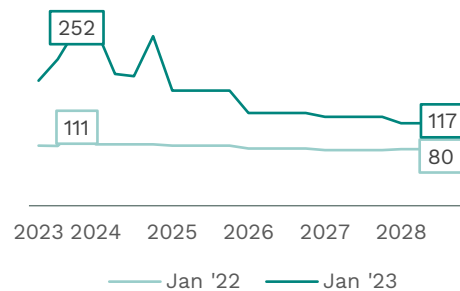
....has challenged investment decision making but the renewable business case remains intact

+ Increase in merchant prices

- The upward shift in power price forecasts corresponds to app. 30% increase in the value of merchant revenue in renewable business cases
- PPA markets temporarily came to a standstill in 2022 due to large differences in buyers and sellers' PPA price expectations and the regulatory risk imposed by windfall taxes

German forward price

EUR/MWh

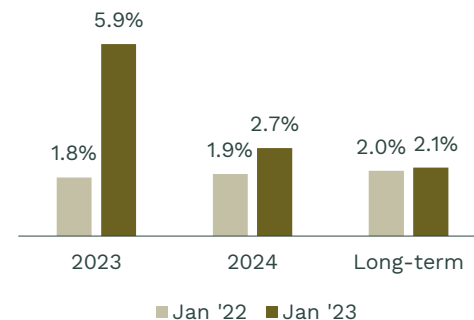


- Higher inflation

- Inflation and supply chain issues have led to increased construction costs and delays in deliveries
- Recent fear of recession has now put pressure on base metal prices and transportation, leading PV costs to come down again
- Turbine cost increases have however not reversed as manufacturers attempt to regain profitability

HICP inflation, SPF¹

YoY, %

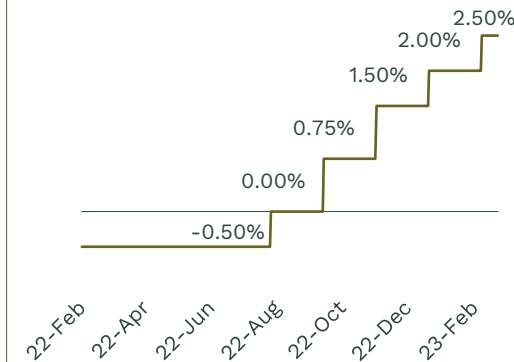


- Increase in interest rates

- It is expected that the cost of capital for lenders and investors will increase in the short to mid term, negatively impacting the renewable business case
- The effect is not yet fully reflected in private markets because some investors are still financing and pricing assets according to the return targets used to raise capital pre-2022

ECB deposit facility rate

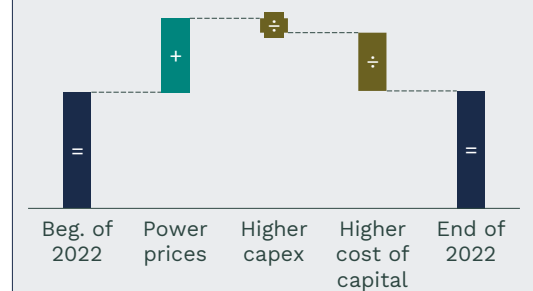
%



= The renewable business case remains intact

- Recent macroeconomic changes have offsetting effects on the value of renewable projects. For some projects, higher merchant prices are more than enough to offset cost increases, while some projects are challenged by higher capex costs
- Overall effect on European Energy is expected positive due to the push for energy independence, which creates additional demand for renewables

Illustrative Enterprise Value of a renewable project



3 Business update



Hybrid,
Rødby Fjord,
Denmark
109 MW

Strategic focus for 2023

European Energy has a goal to be recognized among the global leaders within annual new onshore wind and solar by 2023 whilst growing our presence within new technologies

1. Drive up capacity

- To gain a strong foothold in new markets, whilst continuously maturing our pipeline in established markets. Our geographical footprint and project involvement underlines that we have both the volume and market diversification to achieve our ambition

2. Boost profitability

- We aim to further reduce costs and hence maximize our competitiveness with a combination of the latest technology, larger projects and in-house presence throughout our value chain

3. Expanding our Power-to-X presence

- To maintain market leadership and further support our ambition of becoming a global energy company, we will continue to invest in new technologies and markets
- The Power-to-X industry is expected to grow significantly in the coming years, and we aim to utilize our acquired expertise and strong global footprint within the Power-to-X industry to bring forward solutions on a global scale

4. A scalable organizational foundation

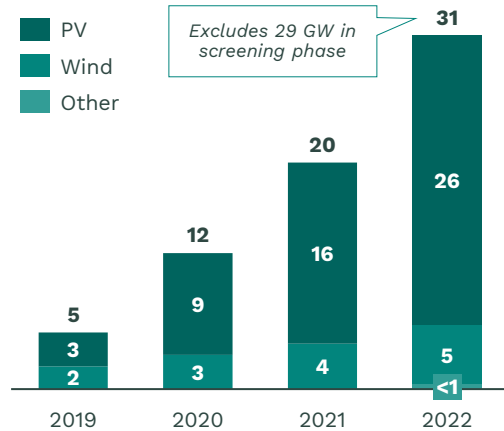
- To maintain high growth rates, we will focus on building stronger in-house competencies, developing our project management model to fit our current situation, as well as streamlining and further professionalizing our financing at group and project level



The pipeline has significantly increased over the recent years

... this has and will continue to result in an increasing number of MW to reach construction phase

Development pipeline¹ by technology (GW)

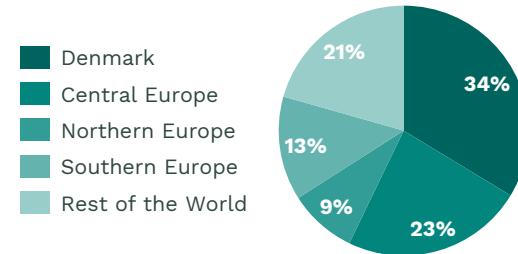


Since 2018, European Energy has through local presence focused on building up an own green and brownfield project pipeline primarily in low-risk European markets.

During 2022, European Energy grew the development pipeline to 31.1¹ GW excluding screening projects (2021: 20.0 GW), a growth of 56%.

By the end of 2022, European Energy was active in project development in 19 countries

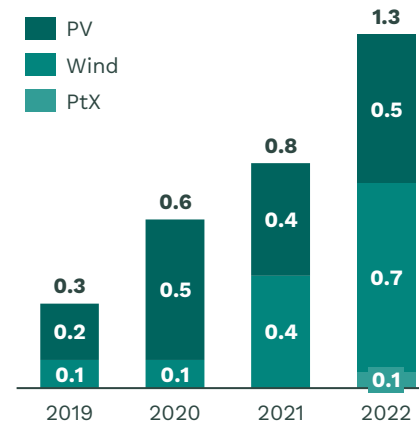
Development pipeline by region



By the end of 2022, the development pipeline was split between Denmark (34%), Northern Europe (9%), Central Europe (23%), Southern Europe (13%) and the rest of the world (21%)

The growth stemmed mainly from solar PV

Construction portfolio by technology (GW)

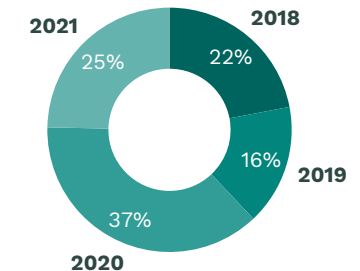


By the end of 2022, European Energy was engaged in construction activities at 44 different sites in 8 European countries and Brazil (2021: 23 sites, 5 European countries and Brazil). Total GW under construction amounted to 1.3 GW

Strong growth in assets under construction is a result of the build up of pipeline since 2018 which also form the basis for our continued future growth.

The construction portfolio consist of projects, which has been in development for a few years. No projects in the construction portfolio are originated longer than 5 years ago.

EoY 2022 construction portfolio by origination year



Notes: 1) Development pipeline consists of ~29.3 GW from development phase and ~1.8 GW from structuring phase

Increased sale of energy parks and projects with stable profit margin

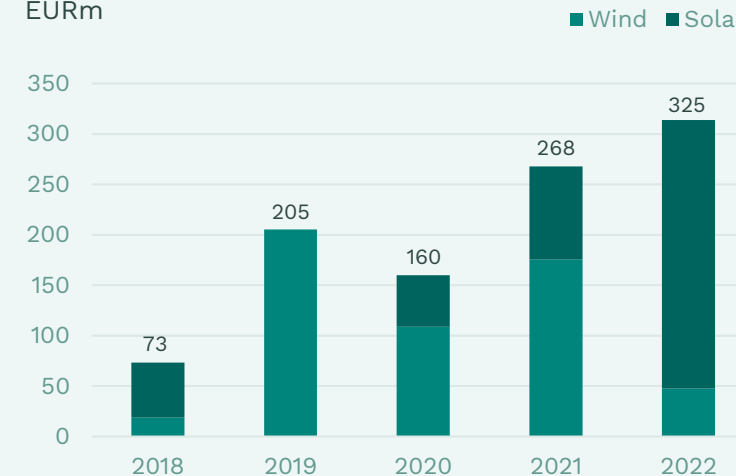
Increase in revenue and gross profit from sale of energy farms and projects

- Total 2022 revenue of EUR 325m from sales of energy parks and projects (up from EUR 268m in 2021), while gross profit totaled EUR 69m (up from EUR 47m in 2021). Gross profit margin was 21% at par with past results.
- Total capacity of sold projects totaled 299 MW (down from 361 MW in 2021), enough to power 114,000 European households
- Average revenue per MW sold was higher in 2022 (EUR 1.1m) compared to 2021 (EUR 0.7m in 2021), due to a changed sales mix (technology/country).

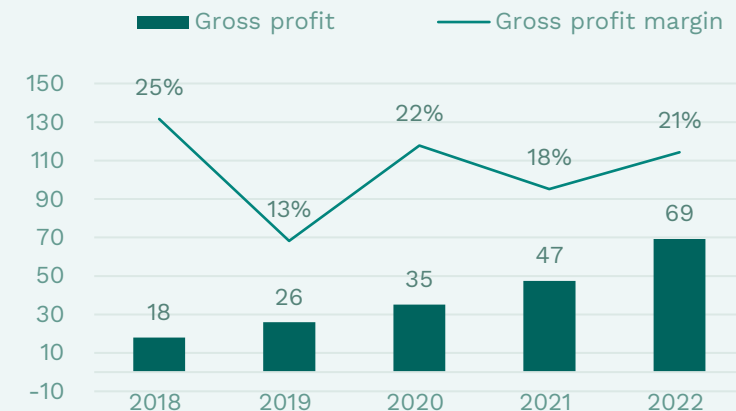
Continued market interest for our projects

- Investors are showing great interest in acquiring projects from our pipeline across phases; at or after COD, when ready-to-build and, in some cases, already during development
- This interest is driven by an increasing focus on the green energy transition, the high energy prices throughout 2022 and significantly higher demand than supply of commissioned projects
- It also underlines the value potential of our pipeline, where additional projects, in for example Denmark, Italy and Lithuania, are expected to be commissioned during 2023

Revenue from sales of energy parks and projects
EURm



Gross profit from sales of energy parks and projects
EURm



Stable recurring income from power sales and asset management

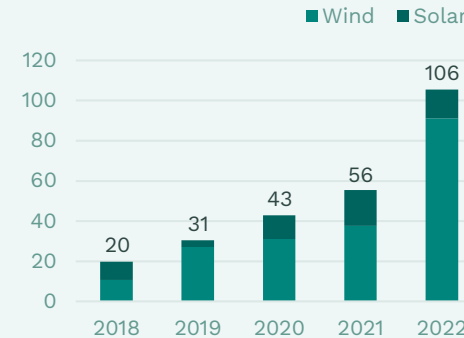
Record high energy sales once again

- Compared to last year, power sales increased by 90% to EUR 105.5m (2021: EUR 55.5m), driven by:
 - Record high power prices: Germany, for example, saw an almost 150% increase in power prices from EUR 97/MWh to EUR 235/MWh
 - Wind resources in our key markets returned to normal after 2021 where they were below historical averages
 - Production increased by 29% from 606 GWh to 779 GWh due to more assets becoming operational

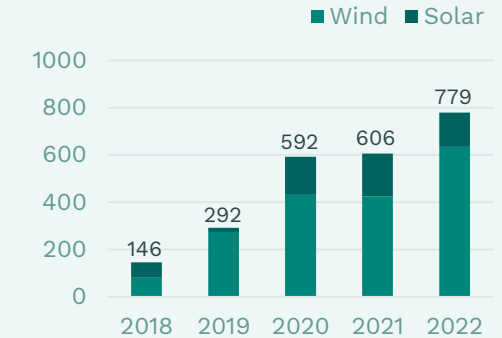
Continued increase in assets under management

- In 2022, assets under management increased by 34% from 1.6 GW in 2021 to 2.2 GW in 2022
- 905 MW are controlled by European Energy and the remainder is managed on behalf of investors
- The asset management business allows investors to make passive investments in our projects without worrying about the operation and maintenance

Power sales
EURm



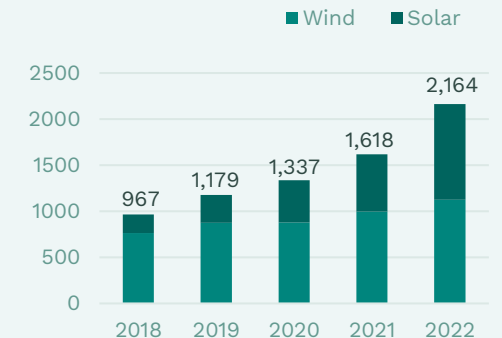
Power production
GWh



Assets management fee
EURm



Assets under management
MW



Improving our ESG profile is key to us

... with a focus on Reporting on Scope 3 emission at YE-2023

The key sustainability achievements in 2022:

Climate and environment

- Produced a total of 779 GWh of wind and solar power (2021: 606 GWh)
- 181 thousand tonnes of CO₂e greenhouse gas emissions avoided (2021: 141 thousand tonnes of CO₂e)

Health and safety

- Published a Health and Safety Manual at corporate level
- Strengthened our contractor obligations in alignment with international best practices (i.e.: GRI Standards on Health and Safety)
- In 2022, the Total Recordable Injury Rate (TRIR) of both our own employees and contractors' employees declined by 100% and 41% respectively, well above our target of 10% (2022 TRIR for EE's employees: 0; for contractors' employees: 4.2)

Business accountability

- 39% of critical suppliers screened against sustainability criteria (2021: 23% of screenings)
- We have initiated a process to adjust the Board of Directors by welcoming two new external independent members, Jens Due Olsen as the new Chair and Louise Hahn. The Board now comprises seven members of which four are independent members.

Social engagement

- Implemented stakeholder engagement plans and local grievance mechanisms in 39% of projects under construction in 2022
- +1,000 full time job equivalents created indirectly through contractors

ESG targets: 2023-2024

 Climate and Environment	Develop biodiversity monitoring plans for sites	2024
	Mature our environmental and social management system	2023
	Report on Scope 3 GHG emissions and set reduction targets (scope 1-3)	2023
 Health and Safety	Extend Health and Safety training for all employees	2023
	15% reduction target for LTIR and TRIR	2023
	Develop Emergency Response Plan at corporate level	2023
 Business Accountability	Expand employee training on responsible business conduct	2023
	Implement CoC for Business Partnerships with ref. to international standards	2023
	Screen all critical suppliers on ESG criteria	2023
 Social Engagement	Develop a Diversity and Inclusion Policy & define new targets	2023
	Develop a Community Engagement Policy	2024
	All projects under construction to implement a Stakeholder Engagement plan	2024

4 Financials



Palo, Italy
18 MW

European Energy demonstrated continued growth in 2022

EURm	2022	2021	2020
EBITDA	135	81	61
Of which Project sales	29	30	29
Of which Power sales	100	48	32
Equity ¹	391	350	235

GWh	2022	2021	2020
Power production	779	606	592

	2022	2021	2020
Under Construction (GW)	1.3	0.8 ²	0.6
Grid-connected (MW)	655	133	251

#	2022	2021	2020
Headcount	550	343	203

EBITDA

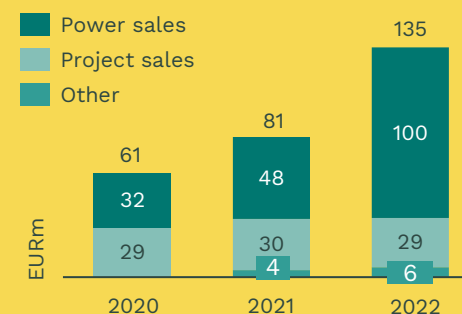
+67% compared to 2021

+33% in 2021

+49% CAGR between 2020 and 2022

EBITDA increased to EUR 135m, matching the outlook for 2022. This was the result of increasing gross profits across all income segments partly offset by higher operational expenditures.

EBITDA segment split



Power production

+29% compared to 2021

+2% in GWh in 2021

+15% CAGR between 2020 and 2022

EE share of power production increased by 173 GWh to 779 GWh from 2021 to 2022

Construction

+63% in total assets under construction from year-end 2021 to year-end 2022

+33% in 2021

Assets under construction increased to 1.3 GW in 2022 (2021: 0.8 GW) as European Energy engaged in construction activities at 44 different sites (2021: 23) in eight European countries as well as Brazil.

Equity

+12% equity compared to 2021

+49% equity in 2021

+29% CAGR since 2020

Equity increased as a result of the solid results, however partly offset by fair-value adjustments from hedge Instruments.

Upscaling of the organisation

+207 employees in 2022

+140 employees in 2021

European Energy onboarded 268 employees in 2022, of which 31 were in connection with the acquisition of Ammongas. Total headcount was 550 by the end of 2022, of which 408 were based in Denmark and 142 in local offices.

Profit and loss

Revenues amounted to EUR 438m in 2022, +33% compared to 2021.

- Revenues were split between a) sale of energy farms and projects (74% of total revenues in 2022; 2021: 82%), b) power sales (24%; 17%), and c) asset management and other fees (2%; 2%).
- In 2022, European Energy divested 7 solar and wind farms with a combined capacity of 299 MW. We experienced **high buyer interest** for both turn-key projects and early-stage assets
- The growth in power sales was driven by **new capacity as well as record-high power prices**. During 2022, approximately 30% of **revenue from power sales** came from fixed price contracts. This is lower than normal due to the high spot prices observed during the year. For projects in construction and operation in 2022-24, approximately 80% of the **expected production** is considered hedged in fixed price contracts
- The acquisition of Ammongas A/S contributed to revenues by EUR 5.8m

EBITDA amounted to EUR 135m in 2022, up 66% compared to 2021.

- The EBITDA growth stemmed from higher revenues of 33% as well as a higher EBITDA margin of 31% against 25% in 2021 due to change in sales mix.
- The realized growth in gross profit was partly counterbalanced by higher staff and external costs due to higher activity in 2022.

Profit before tax increased from EUR 63m in 2021 to EUR 110m in 2022, up by 75%

- Mainly driven by **improved power sales and sales of energy farms and projects**
- However, partly offset by higher financial expenses due to the recognition of a loan modification gain relating to senior bond financing in 2021, a larger debt base and currency losses.

EURm	2022	2021	2020
Revenues¹	438	329	207
Sale of energy farms and projects	325	268	160
Power sales	106	55	43
Asset management and other fees	7	5	4
Gross profit¹	181	105	74
Sale of energy farms and projects	69	47	35
Power sales	107²	54	35
Asset management and other fees	5	3	4
EBITDA	135	81	61
% margin	31%	25%	30%
Profit/loss before taxes	110	63	38

Cash flow and balance sheet

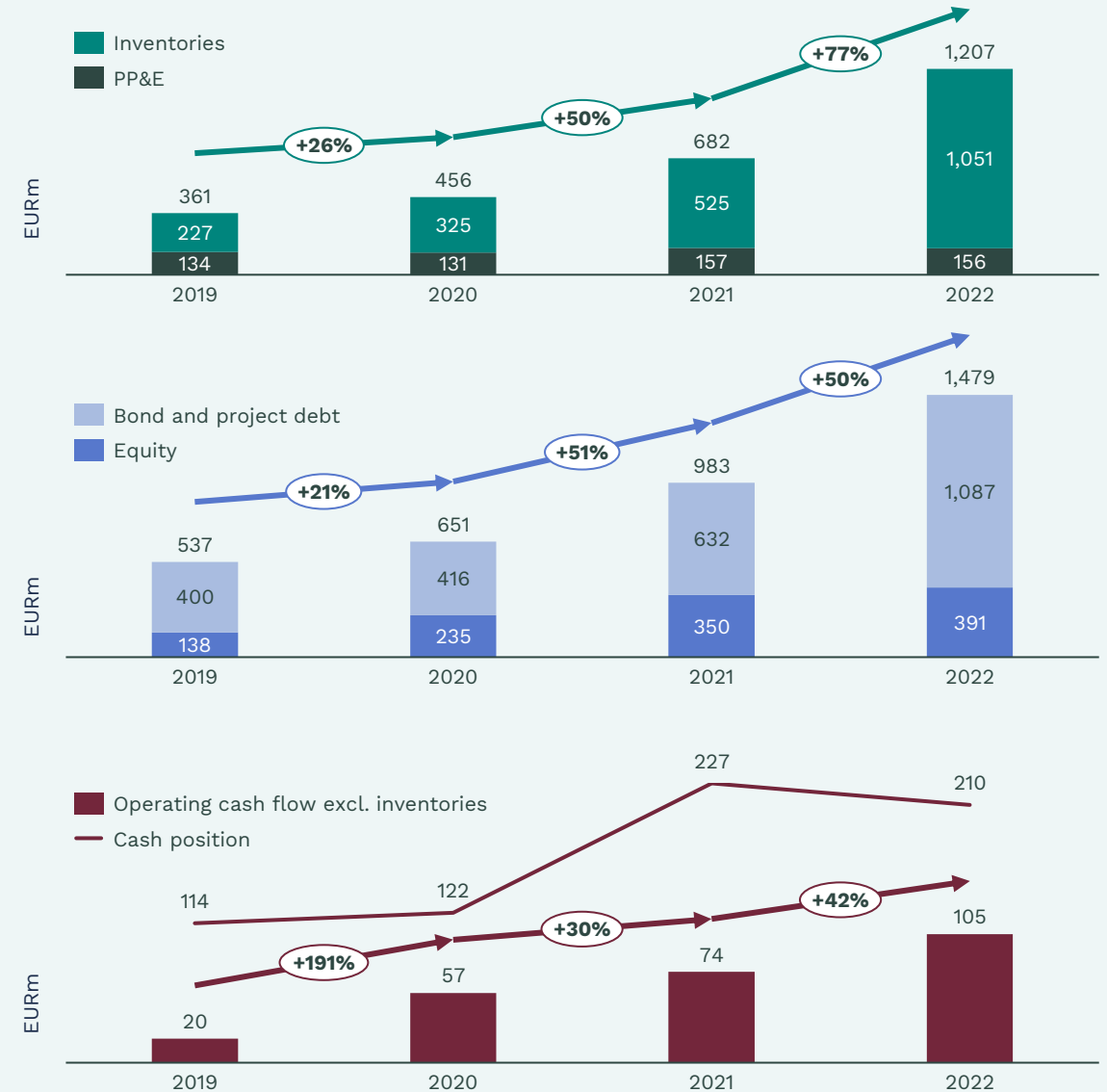
Investments in renewable energy assets increased from EUR 682m to EUR 1,207m, or EUR 525m during 2022:

- **PP&E** remained stable at EUR 156m in 2022 (2021: EUR 157m)
- **Inventories** increased to EUR 1,051m at year-end 2022 (2021: EUR 525m), mainly due to more projects under construction or operating parks for sale

The increase in investments in renewable energy assets was financed by:

- An increase in **total equity**¹ to EUR 391m in 2022 (2021: EUR 350m). The increase is a result of realized earnings, partly offset by losses on hedging instruments
- An increase in **bond and project financing** to EUR 1,087m at year-end 2022 (2021: 632m) due to higher project financing and the issuance of a EUR 75m green bond in September 2022
- **Operating cash flow before changes in inventories** of EUR 105m in 2022 (up from EUR 74m in 2021), an increase of 42% mainly due to higher profits from sale of energy as well as energy farms and projects

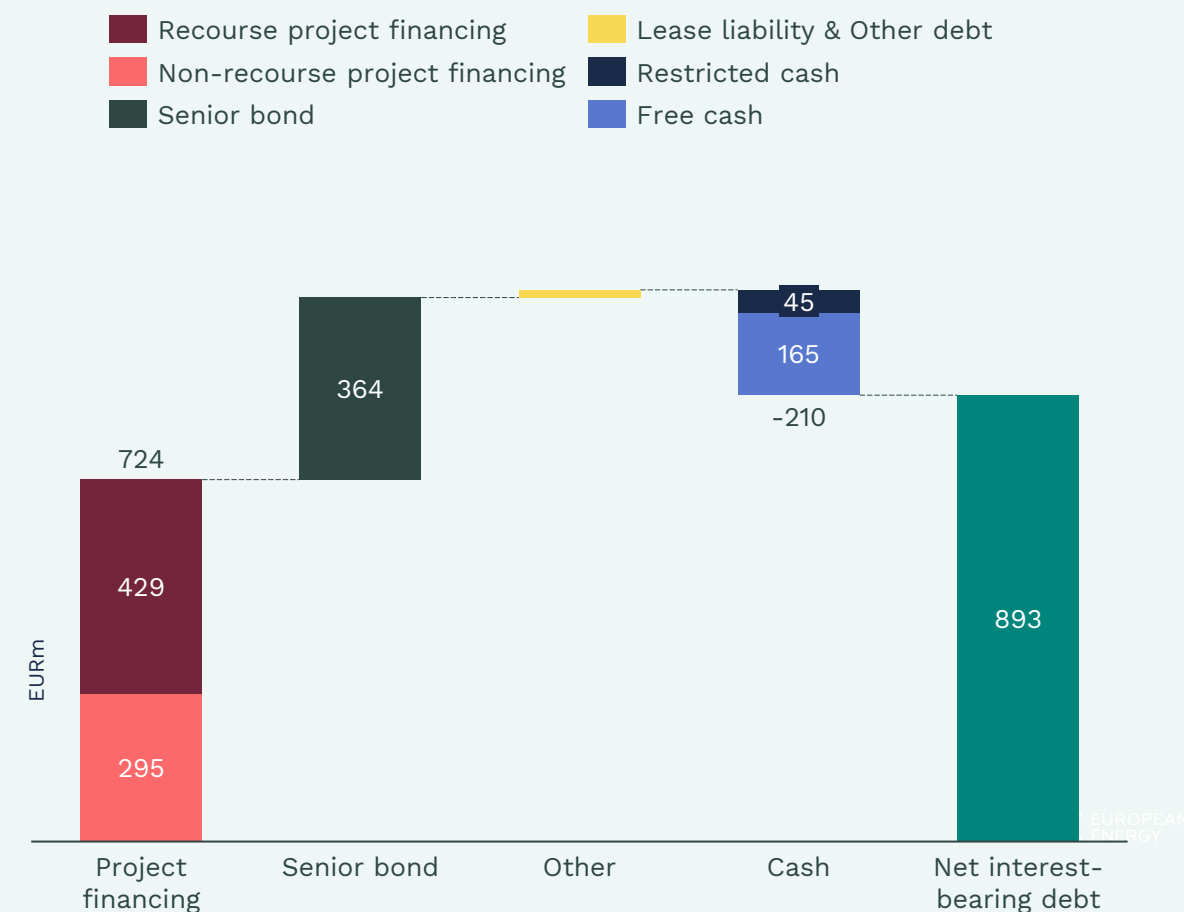
The **cash position** remained strong at EUR 210m at year-end 2022 (2021: EUR 227m), split between free cash (79%) and restricted cash (21%)



¹ Including equity as well as hybrid bonds

Debt overview at the end of 2022

- At the end of 2022, **net interest-bearing debt** amounted to EUR 893m. This represented an increase of EUR 465m compared to the end of 2021, driven mostly by higher project financing and a EUR 75m bond issuance in Q3 2022 at parent level both used to finance the increased construction activities
- The **recourse part of project financing debt** of EUR 295m consists mainly of construction loans, which will be converted into non-recourse loans when projects are turned into operational projects or repaid when projects are divested at the latest 12 months after COD
- Cash** amounted to EUR 210m, including both free cash and cash equivalents (EUR 165m) and restricted cash and cash equivalents (EUR 45m). Restricted cash primarily relates to construction financing proceeds reserved for upcoming construction activities and debt service reserve accounts in operating companies
- By the end of 2022, the group had an **undrawn RCF facility** of EUR 45m maturing in 2026¹



Notes: 1) The RCF has been increased to EUR 75m as of January 2023

Credit metrics remain well within covenants

Maintenance covenants definitions¹

Equity ratio (parent)

- Equity / total assets
- Equity excludes fair-market-value adjustments of PPA contracts and includes only 50% of hybrid capital
- Total assets exclude cash and cash equivalents

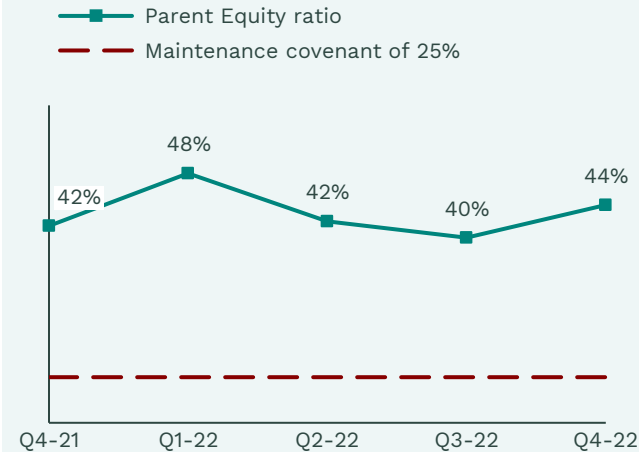
Project debt ratio

- Consolidated project debt / consolidated PPEI
- PPEI consists of property, plant, equipment and inventories

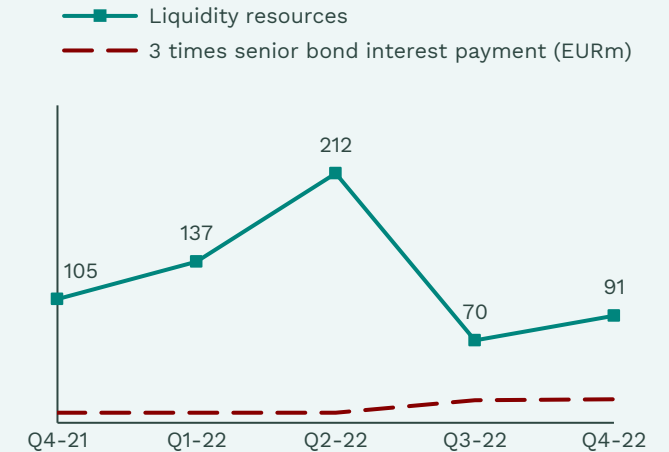
Minimum liquidity² (parent)

- Cash and cash equivalents or undrawn committed credit facilities should correspond to at least the interest payments on the senior bonds for the next three quarters

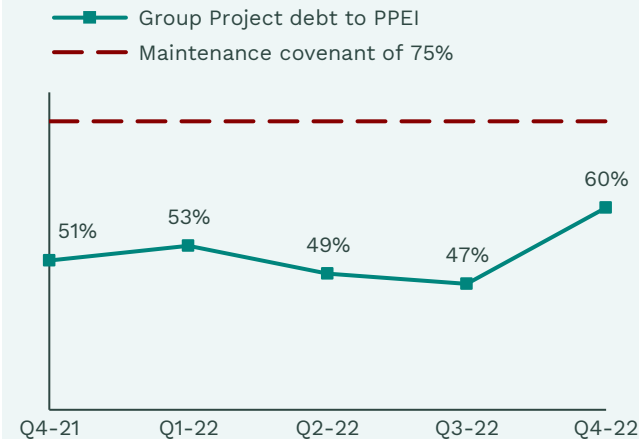
Equity ratio



Minimum liquidity (parent)



Project debt ratio



Net debt to EBITDA ratio



Financial Outlook

...2022 is the 4th consecutive year where financial outlook has been achieved

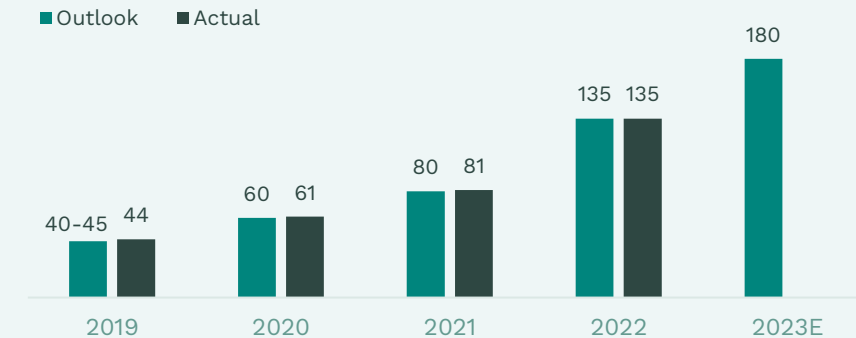
Achieving 2022 targets

- 2022 EBITDA of EUR 135m is on target
- 2022 Profit before tax of EUR 110m exceeded target by EUR 10m
- The robust and stable business model enables European Energy to reach or exceed guidance by prioritizing the construction and/or sale of our large pipeline

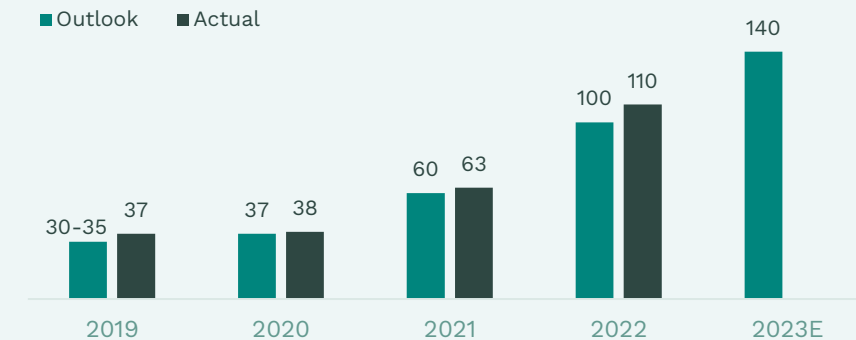
Outlook for 2023

- 2023 Outlook for EBITDA of EUR 180m and for Profit before tax of EUR 140m
- Risk factors include 1) significant increases in financial market volatility during the last 12-18 months, which can adversely impact power and project sales, and 2) delays in permitting, grid connection works, supply chains or divestments
- We assess that the aforementioned increased risks and volatility could impact realised results by a margin of +/- 20% compared to outlook.

EBITDA
EURm



Profit before tax¹
EURm



1) Re outlook for 2023 Profit before tax, FVA of power hedge instruments has been assumed to be EUR 0m

5 Q&A

A low-angle photograph looking up at a massive blue LANGE crane. The crane's boom extends diagonally across the frame from the bottom right towards the top left. It is lifting a large, dark, rectangular component of a wind turbine tower. In the background, the white, segmented tower of the wind turbine rises vertically. The sky is a clear, solid blue. The crane has the word 'LANGE' printed on its boom in white capital letters.

Wind,
Güstow,
Germany
30 MW

6

Appendix

- Business model
- Geographical presence
- Detailed financial statements

Solar PV,
Kvosted,
Denmark
101 MW

The European Energy Business Model

Screening

We screen our markets for relevant locations for solar, wind and Power-to-X-facilities, using our bespoke GIS-based IT-tools as well as our local knowledge and network. Based on a careful screening of environmental and technical concerns as well as a mapping of key stakeholders, we enter into a cooperation with the landowners to secure the land for development.



Development

During development we secure the grid and work to obtain the necessary permits. We conduct environmental studies and discuss mitigation measures with key stakeholders. Technical specifications may be adjusted, and hybrid and storage solutions are considered as part of the optimisation of the project. When land, grid and all necessary permits are secured, the project is ready-to-build..



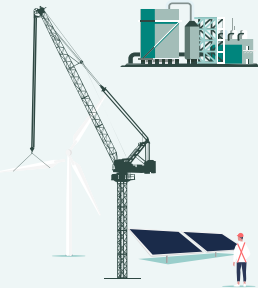
Engineering & procurement

Our design and engineering expertise ensures the strong operational performance of our projects. Our procurement team selects suppliers on the basis of thorough evaluation and closely monitors their delivery. We perform quality management of all our engineering and procurement processes



Construction

With rights and permits secured, we continue with procurement, power offtake and financing, before we initiate construction of a project. We have a strong track record for managing contractors and suppliers on-site and, as the final construction step, connect the projects to the grid and produce Power-to-X solutions.



Power Purchase Agreements

Power Purchase Agreements are long-term, fixed-price energy supply contracts. These agreements ensure that we have offtakers for our renewable energy projects. The agreements are often made prior to the construction of a project.



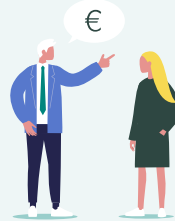
Financing

Funding is raised at both parent company and project level. We have a treasury and project financing team that designs and optimises the Group's capital structure, parent funding, liquidity and financial risk management.



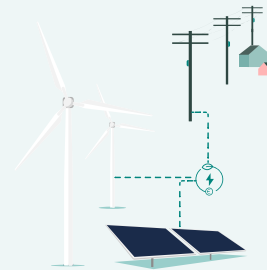
Project sales

We assess each project individually and take risk-and-reward profiles into consideration. In some cases, we divest the projects to long-term investors. In these cases, we often continue to manage the assets for the investors, to optimise production output and minimise operating costs.



Power sales

In some cases, it is advantageous for us to retain ownership of a project and sell the renewable power as an independent power producer, or to sell the Power-to-X products.



Asset management & operations

We have in-house expertise in the technical, commercial and financial aspects of managing our projects. We also deliver operational services for solar plants, including scheduled preventive maintenance, corrective maintenance, technical support and plant monitoring.



By choosing European Energy you join a robust green finance framework and a partner working for a 100% renewable energy infrastructure

The framework **includes green bonds, green loans and other types of debt instruments** which are used to finance, or re-finance, eligible assets and projects

Eligible assets and projects include:

- Development and construction of renewable energy projects (i.e. **solar and wind**)
- **R&D projects related to solar and wind power** (e.g. Risø Test Centre)

Eligible assets and projects **may cover both operational expenditures and capital expenditures**, such as labour costs or spending on R&D

Eligible assets and projects **target specific climate-related objectives to reduce greenhouse gas emissions** through the production of renewable energy

Process selection

European Energy's investment committee is responsible for ensuring that only projects aligned with the framework are allocated proceeds from green bonds

Management of proceeds

A Green Bond Register will be created to ensure that proceeds are mapped to eligible assets and projects. Projects may be added or removed and will be replaced

Reporting

An annual allocation and impact report will be published, where feasible impact will be reported in greenhouse gas (CO₂ tonne) avoidance

External review



Growth across the world

We are screening for projects in 29 countries and we have actual development activities in 19 out of the 29 countries. In 2022, we opened 8 new offices, and now have a total of 23 offices across 18 countries.

Home market

Denmark

Development solar/wind
Construction solar/wind
Operational wind activities
Operational solar activities
Offices

Northern Europe

Finland

Sweden

Latvia

Lithuania

UK

Estonia

Central Europe

Germany

Poland

Romania

France

Netherlands

Southern Europe

Italy

Spain

Greece

Bulgaria

Croatia

Montenegro

Rest of the world

Brazil

Australia

US

*Operational activities include power generation and asset management. We only undertake asset management in markets with their own power generation.

European Energy's consolidated income statement

EUR '000	2022	2021	2020
Revenue	438,077	328,653	206,962
Results from investments in joint ventures	10,460	-1,293	-6,396
Results from investments in associates	5,787	2,568	1,518
Other income	2,787	995	4,808
Direct costs	-276,044	-226,407	-132,946
Gross profit	181,067	104,516	73,946
Staff costs	-22,437	-11,977	-7,381
Other external costs	-24,128	-11,315	-5,368
EBITDA	134,502	81,224	61,197
Depreciation & impairment	-14,318	-17,425	-11,671
Operating profit (EBIT)	120,184	63,799	49,526
Financial income	16,106	12,933	2,815
Financial expenses	-26,547	-14,008	-14,566
Profit/loss before tax	109,743	62,724	37,775
Tax	-15,266	-5,091	-8,109
Profit/loss for the period	94,477	57,633	29,666
Attributable to:			
Shareholders of the Company	78,118	51,288	16,644
Hybrid capital holders	9,188	6,608	-
Non-controlling interests (NCI)	7,171	-263	13,022
Profit/loss for the period	94,477	57,633	29,666

European Energy's consolidated balance sheet

EUR '000	2022	2021	2020
ASSETS			
Goodwill	10,856	4,528	-
Property, plant and equipment	155,756	157,283	130,594
Lease assets	11,834	9,875	9,396
Investments in joint ventures	15,778	13,743	10,334
Investments in associates	29,352	17,083	15,239
Other investments	13,447	8,468	7,497
Loans to related parties	39,505	56,852	45,346
<i>Loans to joint ventures</i>	37,367	51,913	41,051
<i>Loans to associates</i>	2,138	4,939	4,295
Trade receivables and contract assets	4,699	2,966	2,907
Derivatives	6,904	7,765	
Other receivables	4,515	2,975	12,340
Deferred tax	13,701	6,294	4,798
Total non-current assets	306,347	287,832	238,451
Inventories	1,051,000	524,830	325,211
Trade receivables and contract assets	79,308	55,806	27,298
Derivatives	8,905	343	
Other receivables	59,354	31,687	21,664
Prepayments	22,967	46,143	5,301
Free cash and cash equivalents	165,285	173,718	86,771
Restricted cash and cash equivalents	44,541	53,643	35,121
Total current assets	1,431,360	886,170	501,366
TOTAL ASSETS	1,737,707	1,174,002	739,817

EUR '000	2022	2021	2020
EQUITY AND LIABILITIES			
Equity			
Share capital	40,602	40,559	40,430
Retained earnings and reserves	182,768	147,179	94,650
Equity attributable to shareholders of the Company	223,370	187,738	135,080
Hybrid capital	150,000	150,000	75,000
Non-controlling interests	17,999	12,750	25,188
Total equity	391,369	350,488	235,268
Liabilities			
Bond	363,683	285,383	194,144
Project financing	668,669	301,409	187,917
Other debt	5,133	4,078	2,139
Derivatives	31,783	8,299	
Lease liabilities	10,996	9,220	8,307
Provisions	40,212	23,868	20,390
Deferred tax	19,670	12,378	11,999
Total non-current liabilities	1,140,146	644,635	424,896
Project financing	55,090	45,589	33,504
Lease liabilities	3,282	2,123	1,739
Trade payables	77,426	62,526	11,629
Payables to related parties	830	11,431	11
Corporation tax	8,129	9,756	6,851
Provisions	2,950	4,254	4,400
Deferred income	9,347	4,239	2,654
Other payables	45,706	35,735	18,865
Derivatives	3,432	3,226	
Total current liabilities	206,192	178,879	79,653
Total liabilities	1,346,338	823,514	504,549
TOTAL EQUITY AND LIABILITIES	1,737,707	1,174,002	739,817

European Energy's consolidated cash flow statement

EUR '000	2022	2021	2020
Profit before tax	109,743	62,724	37,775
Adjustments for:			
Financial income	-16,106	-12,933	-2,815
Financial expenses	26,547	14,008	14,566
Depreciation and impairment	14,318	17,425	11,671
Results from investments in joint ventures	-10,460	1,293	6,396
Results from investments in associates	-5,787	-2,568	-1,518
Change in net working capital, excluding inventories	9,758	8,301	7,044
Change in inventories	-479,039	-188,724	-92,446
Interest paid on lease liabilities	-464	-401	-413
Dividends ¹	5,537	1,057	1,613
Other non-cash items	-8,351	-854	-4,122
Cash generated from operating activities before financial items and tax	-354,304	-100,672	-22,249
Taxes paid	-7,010	-4,552	-3,727
Interest paid and realised currency losses	-27,830	-14,272	-12,000
Interest received and realised currency gains	11,803	4,721	2,360
Cash flow from operating activities	-374,341	-114,775	-35,616
Acquisition/disposal of property, plant and equipment	-9,599	-46,022	-3,822
Acquisition/disposal of other investments	-4,670	-	-
Acquisition of enterprises	-8,120	-35	-224
Cash and cash equivalents related to acquired companies	1,544	-1,343	-
Investments in joint ventures and associates	-5,699	-3,643	-1,549
Loans to joint ventures and associates	1,490	-12,122	-17,380
Cash flow from investing activities	-25,054	-63,165	-22,975

EUR '000	2022	2021	2020
Proceeds from issue of bonds	74,411	297,750	-
Repayment of bonds	-	-205,035	-
Proceeds from project financing	505,829	232,302	205,952
Repayment of project financing	-169,631	-106,725	-201,371
Repayment of lease liabilities	-2,346	-1,516	-2,000
Payables to associates	-10,510	30	-2,106
Capital increase through exercise of warrants	365	130	404
Purchase of treasury shares	-140	-21	-18
Proceeds from issue of hybrid capital	-	75,967	73,391
Coupon payments, hybrid capital	-9,188	-6,608	-
Transactions with non-controlling interests	-6,930	-2,865	-7,291
Cash flow from financing activities	381,860	283,409	66,961
Change in cash and cash equivalents	-17,535	105,469	8,370
Total cash and cash equivalents at 1 January	227,361	121,892	113,522
Total cash and cash equivalents at 31 December	209,826	227,361	121,892
Restricted cash and cash equivalents	44,541	53,643	35,121
Non-restricted cash and cash equivalents	165,285	173,718	86,771
Total cash and cash equivalents at 31 December	209,826	227,361	121,892

1) In the 2020 annual report "Dividends" line item in the cash flow statement is reclassified from "cash flow from investing activities" to "cash flow from operating activities". This change is reflected for 2019 comparison purposes



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